

ManpowerGroup Inc.

Governance and Sustainability Committee Charter

(Amended December 16, 2025)

I. PURPOSE.

The purpose of the Governance and Sustainability Committee (the “Committee”) of the Board of Directors of ManpowerGroup Inc. (the “Company”) is to provide assistance to the Board of Directors in the selection of candidates for election to the Board of Directors, including identifying, as necessary, new candidates who are qualified to serve as directors of the Company, recommending to the Board of Directors the candidates for election to the Board of Directors, monitoring and advising the Board on its committee structure and the composition of the Board’s committees, overseeing the Board in its annual review of the Board’s performance, monitoring and advising the Board on matters relating to director compensation, developing and recommending to the Board, and thereafter periodically reviewing, corporate governance guidelines applicable to the Company and advising the Board of Directors and management on Company policies and practices that pertain to the Company’s sustainability responsibilities as a global corporate citizen.

II. COMMITTEE COMPOSITION.

The Committee will be comprised of at least three members, consisting solely of independent directors. A director will be considered “independent” if he or she meets the requirements for independence set forth in the rules of the New York Stock Exchange (the “NYSE”).

The members of the Committee will be appointed by the Board of Directors after taking into account the recommendations of the Committee. A member will serve until his or her successor is appointed, until his or her resignation from the Committee, until his or her position on the Committee is eliminated due to a reduction in the size of the Committee, until he or she is removed from the Committee by the Board of Directors, or until his or her service on the Board of Directors terminates. The chairperson of the Committee will be the member of the Committee appointed to serve in such capacity by the Board of Directors from time to time.

III. MEETINGS AND REPORTS.

The Committee will meet as frequently as the Committee deems necessary, but the Committee will meet at least annually. Meetings of the Committee may be called by or at the request of the Chairman of the Board of Directors, the chairperson of the Committee, or otherwise as provided in the by-laws of the Company. The chairperson of the Committee (or in his or her absence, a member designated by the members of the Committee) shall preside at all meetings of the Committee.

The Committee will report periodically to the Board of Directors regarding the Committee’s activities.

IV. SPECIFIC RESPONSIBILITIES AND AUTHORITY.

The specific responsibilities of the Committee are as follows:

1. Develop and recommend to the Board of Directors for adoption guidelines for electing candidates for election to the Board of Directors, and periodically review such guidelines and recommend to the Board of Directors for adoption amendments to such guidelines that the Committee deems necessary or appropriate. A copy of such guidelines shall be attached hereto as Appendix A following adoption by the Board of Directors.
2. Identify, as necessary, new candidates who are qualified for Board membership in accordance with the guidelines adopted by the Board of Directors.
3. Review the qualifications of all candidates proposed for Board membership, including any candidates nominated by shareholders in accordance with the Company's by-laws and any candidates recommended by shareholders, in each case, in light of the guidelines adopted by the Board of Directors.
4. Annually recommend to the Board of Directors the nominees to stand for election at the Annual Meeting of Shareholders of the Company and, as necessary or deemed appropriate, recommend nominees to fill vacancies on the Board of Directors.
5. Make recommendations to the Board of Directors concerning the size, structure, composition and functioning of the Board and, in consultation with the Chairman of the Board of Directors, recommend changes in the Board's committee structure or the composition or leadership of each committee of the Board of Directors as deemed appropriate.
6. Review the Board's leadership structure and recommend changes to the Board, as appropriate.
7. Recommend to the Board categorical standards for determining non-management director independence consistent with the rules of the NYSE and other legal or regulatory corporate governance requirements and review and assess these standards on a periodic basis.
8. Consider and recommend to the Board the action to be taken with respect to any resignation tendered by a director, including with respect to a change in professional responsibilities or personal circumstances.
9. Periodically review the compensation arrangements in effect for the non-management members of the Board of Directors and recommend to the full Board any changes deemed appropriate.
10. Oversee the annual self-evaluation of the performance of the Board of Directors and each of its committees.
11. Develop and recommend to the Board of Directors for adoption corporate governance guidelines, reevaluate such guidelines periodically and recommend to the Board of Directors for adoption any revisions that the Committee deems necessary or appropriate.
12. Develop and periodically review succession plans for the directors and

periodically report to the Board of Directors on these matters.

13. Exercise oversight responsibility for the content and format of the Company's Code of Business Conduct and Ethics (the "Code"), including the periodic review of the Code and the standards of corporate social responsibility endorsed by the Company in the Code, and recommend changes to the Board of Directors as appropriate; provided that (i) responsibility for the implementation and administration of the Code provisions will be a management responsibility with periodic reporting to the Committee and (ii) responsibility for overseeing compliance with the Code by employees will be exercised by the Audit Committee.
14. Oversee compliance with the Company's Code of Business Conduct and Ethics by the non-management directors.
15. Review and make recommendations regarding the stock ownership guidelines for the non-management directors of the Company and monitor compliance with such guidelines.
16. Maintain procedures for shareholders and other interested parties to communicate with the Board.
17. Review and make recommendations to the Board on proposals that relate to corporate governance, public policy or sustainability issues submitted by shareholders for inclusion in the Company's proxy materials.
18. Oversee and make recommendations to the Board regarding environmental, social, governance and sustainability matters material to the Company's business, including Company policies, opportunities, reporting and activities and including the support of charitable and educational organizations and causes.
19. Review emerging corporate governance issues and practices, including proxy advisory firm policies and recommendations.
20. Undertake such additional activities within the scope of the purpose of the Committee as the Committee or the Board of Directors may from time to time determine.

V. DELEGATION; USE OF ADVISORS.

The Committee may, if it deems appropriate from time to time, delegate authority with respect to any of its functions to a subcommittee of the Committee.

In the course of fulfilling its duties, the Committee has the sole authority and discretion, as it deems necessary or appropriate to retain and obtain the advice of, set compensation and retention terms for, and terminate its own independent advisors, including any search firm to be used to identify director candidates, and shall be directly responsible for the oversight of the work of any independent advisor retained by the Committee to assist it in the performance of its duties. The Company must provide for appropriate funding, as determined by the Committee, for payment of reasonable compensation to an independent advisor retained by the Committee.

VI. ANNUAL EVALUATION.

The Committee will evaluate its performance on an annual basis. The Committee will review this Charter periodically and recommend any proposed changes to the Board for approval.

APPENDIX A

Guidelines for Selecting Board Candidates

In considering possible candidates for election as a director, the Governance and Sustainability Committee and the other directors should recognize that the contribution of the Board of Directors will depend not only on the character and capacities of the directors taken individually but also on their collective strengths, and should consider these guidelines.

These guidelines are intended to guide the Committee both when recommending new directors and when deciding whether to recommend that incumbent directors be renominated. It is the policy of the Committee that, while an incumbent director may not be subject to the same level of scrutiny as a new director when considering nomination recommendations, the Committee will carefully consider the qualifications and contributions of any incumbent director before making a renomination recommendation.

The Board of Directors should be composed of:

1. Directors who will bring to the Board a variety of experience, perspectives and backgrounds.
2. Directors who possess professional and personal experience and expertise relevant to the Company's business.
3. Directors who will represent the balanced, best interests of the shareholders as a whole and the interests of the Company's stakeholders, as appropriate, rather than special interest groups or constituencies.
4. A majority of directors who are independent. A director is "independent" if he or she meets the requirements for independence set forth in the rules of the New York Stock Exchange.

Each director should:

1. Be an individual of the highest character and integrity, be committed to the Company's long-term business success consistent with the highest standards of responsibility and ethics and have an inquiring mind, vision and the ability to work well with others.
2. Be free of any conflict of interest which would violate any applicable law or regulation or interfere with the proper performance of the responsibilities of a director.
3. Possess substantial and significant experience which would be of value to the Company in the performance of the duties of a director.
4. Have sufficient time available to devote to the affairs of the Company in order to carry out the responsibilities of a director.

5. Be willing to make, and be financially capable of making, the required investment in the Company's stock in the amount and within the timeframe specified in the Company's stock ownership guidelines.
6. Abide by all Company policies applicable to directors.

The Committee will evaluate potential Board candidates, including incumbent directors, based on the same criteria. In its evaluation of director candidates, including incumbent directors, the Committee will consider the current size and composition of the Board and the needs of the Board and the respective committees of the Board. The Committee will also consider the qualifications described above and any other factors that the Committee may consider appropriate. The Committee will review and consider any candidates recommended or nominated by a shareholder or shareholder group in the same manner as all other candidates.