

Systemwide Revenues

Systemwide revenues include our revenues from services, excluding franchise fees, and franchise revenues generated by our franchise offices.

(in millions)	Three Months Ended September 30, 2025	Nine Months Ended September 30, 2025
Revenues from services	\$ 4,634.4	\$ 13,244.0
Franchise revenues	300.3	1,147.4
Franchise fees	(4.3)	(12.5)
Systemwide revenues	\$ 4,930.4	\$ 14,378.9

Posted on 16 October 2025